



At the beginning of 2003, Task Force (RIO) Restore Iraq Oil was charged with restoring the Iraqi oil infrastructure and production to pre-war levels. In less than a year, RIO had made great strides. In fact since late October 2003, production has held steadily at more than 2 million barrels a day, reflecting an increase in the general health of the Iraqi oil industry. Revenues from oil sales go directly to Iraqi authorities for rehabilitation of badly neglected infrastructure and for humanitarian needs. Oil is the source of more than 95 percent of Iraq's foreign exchange.

RIO - Restoring Iraqi Oil A Huge Task

Together with the Iraqi people, Task Force RIO is safely and effectively restoring Iraq's oil infrastructure to ensure the country's economic recovery.

Restoring Iraqi Oil Infrastructure and production is no small task.

- Iraq has world's second largest known oil reserves
- Iraq is roughly the size of California
- Iraq's oil fields are geographically separated
 - 40% in north
 - 60% in south
 - Largest in Bayji, Baghdad, and Basra
- 95% of Iraq's income comes from oil
- RIO restored production to:
 - 2.5 million barrels per day by Mar. 31, 2004
 - 3.0 million barrels per day by Dec. 31, 2004
- RIO provided fuel to meet domestic needs



*Task Force RIO...
Restore Iraqi Oil*



**US Army Corps
of Engineers**

Team RIO Mission

- Extinguish oil fires and eliminate standing oil - conditions that impede mobility and are health hazards
- Achieve team goal synonymous with team name – Restore Iraqi Oil
- Form a unified team of military, civilian volunteers, Iraqis, reservists and contractors
- Pre-position team before fighting begins
- Establish a unified coalition force to meet established goals
- Restore Iraq's economy by restoring oil infrastructure
- Apply peacetime training and civil disaster experience to wartime needs
- Demonstrate Corps' ability to transform from peacetime to emergency to wartime needs
- Reach back to whole Corps' Field Force Engineering team for support
- Provide fuel for humanitarian needs
- Focus on the mission until completion
- Exemplify Corps' motto – “Essayons!” (“Let us try!”)

Established as a Task Force before the war began, RIO worked on a single mission... restoring Iraqi oil production.

When USACE stood up the new Gulf Region Division on January 25, 2004, about a year after RIO was formed, RIO became a Directorate of the new Division.

The Gulf Region Division, located in Baghdad, supports the Coalition Provisional Authority Project Management Office construction directorate, administers some contract work, and oversees the USACE Restore Iraqi Oil, Restore Iraqi Electricity and Captured Enemy Ammunition missions.

The Department of Defense set up the Coalition Provisional Authority PMO to manage contracts for Iraq work to include accelerating the bid process for new contracts.

In essence, all USACE work in Iraq is now consolidated under the GRD. The GRD Commander is dual-hatted as the Division Commander and the Deputy PMO.